NASSAU COUNTY BRIDGE AUTHORITY BOARD MEETING OF OCTOBER 15, 2025 AGENDA

1.	Agend	a							
2.	Call to	Order							
3.	Minute	es of the Meeting of 09/17/25 (Vote to Approve)	Page 2						
3. Minutes of the Meeting of 09/17/25 (Vote to Approve) 4. Paid Vouchers – September 2025 (Vote to Ratify) 5. Accounting & Finance a. Cullen and Danowski - Michael Sheehan / Jennifer Ditta b. Monthly Financials for September 2025 c. NYSCSC E-ZPass revenue update d. 2026 Budget plan – Cullen and Danowski e. 2025 Audit – Sheehan Kick off meeting 11/20/25 f. Paris Report – Cullen and Danowski g. NYS ABO NCBA Update 6. Monthly Traffic Statistics – September 2025 7. Departmental Overtime Listing – September 2025 8. Managers' Report on Bridge Operations a. Scope of Work Finalization - Bid package Bulkhead & Under Bridge Column Coating Projections Keith Eichner, Hardesty & Hanover; Introduction (3) design firms									
5. Accounting & Finance a. Cullen and Danowski - Michael Sheehan / Jennifer Ditta b. Monthly Financials for September 2025 c. NYSCSC E-ZPass revenue update d. 2026 Budget plan – Cullen and Danowski e. 2025 Audit – Sheehan Kick off meeting 11/20/25 f. Paris Report – Cullen and Danowski									
	a.	Cullen and Danowski - Michael Sheehan / Jennifer Ditta							
	b.	Monthly Financials for September 2025							
	c.	NYSCSC E-ZPass revenue update							
	d.	2026 Budget plan – Cullen and Danowski							
	e.	2025 Audit – Sheehan Kick off meeting 11/20/25							
	f.	Paris Report – Cullen and Danowski							
	g.	NYS ABO NCBA Update							
6.	Month	ly Traffic Statistics – September 2025	Page 19						
7.	Call to Order Minutes of the Meeting of 09/17/25 (Vote to Approve) Page 2 Paid Vouchers – September 2025 (Vote to Ratify) Page 8 Accounting & Finance Page 10 a. Cullen and Danowski - Michael Sheehan / Jennifer Ditta b. Monthly Financials for September 2025 c. NYSCSC E-ZPass revenue update d. 2026 Budget plan – Cullen and Danowski e. 2025 Audit – Sheehan Kick off meeting 11/20/25 f. Paris Report – Cullen and Danowski g. NYS ABO NCBA Update Monthly Traffic Statistics – September 2025 Page 19 Departmental Overtime Listing – September 2025 Page 22 Managers' Report on Bridge Operations a. Scope of Work Finalization - Bid package Bulkhead & Under Bridge Column Coating Project Keith Eichner, Hardesty & Hanover; Introduction (3) design firms b. Drawbridge bearing project & electrical status / update Keith Eichner P.E. Hardesty & Hanover c. Bridge Lighting Project Update d. Color VMS signs e. Irrigation system update AB Side f. NCBA 80th anniversary Engineering Report a. Bulkhead and drawbridge update b. Spare Parts – Lock Bar Thruster – Fabrication in progress								
	a.	Scope of Work Finalization - Bid package Bulkhead & Under Bridge Column Coating	Project						
		Keith Eichner, Hardesty & Hanover; Introduction (3) design firms							
	b.	Drawbridge bearing project & electrical status / update Keith Eichner P.E. Hardesty	& Hanover						
	C.	Bridge Lighting Project Update							
	d.	Color VMS signs							
	e.	Irrigation system update AB Side							
	f.	NCBA 80th anniversary							
9.	Engine	ering Report							
	a.	Bulkhead and drawbridge update							
	b.	Spare Parts – Lock Bar Thruster – Fabrication in progress							
10.	Comm	ittee Updates	Discussion						
11	Execut	rive Session	Discussion						

a. Personnel Matters

1		
2	MINUTES OF THE MEETING OF THE	
3	NASSAU COUNTY BRIDGE AUTHORITY	
4	HELD ON SEPTEMBER 17, 2025	
5	LAWRENCE, NEW YORK	
6		
7	PRESENT: VINCENT PASQUA, CHAIRMAN	
8	MONICA MCGRATH, VICE CHAIR	
9	ARNOLD PALLESCHI, COMMISSIONER (ABSENT)	
10	ANTHONY LICATESI, COMMISSIONER (ABSENT)	
11	EMILY AUSTIN, COMMISSIONER (VIRTUAL)	
12	RAYMOND WEBB, EXECUTIVE DIRECTOR	
13	MARC STANISIC, MAINTENANCE SUPERVISOR	
14	ROBERT F. ESLINGER, P.E. ENGINEERING CONSULTANT	
15	JOHN RYAN, ESQ., ATTORNEY	
16	WING LAU, IT MANAGER	
17	Chairman Pasqua called the meeting to order at 6:30 p.m.	
18	Upon a motion by Chairman Pasqua, seconded by Vice Chair McGrath and unanimously carried, the Board approved the	
19	minutes of the August 2025 meetings.	
20	ROLL CALL: Chairman Vincent Pasqua Vice Chair Monica McGrath	
21	Commissioner Emily Austin	
22	Upon a motion by Chairman Pasqua, seconded by Vice Chair McGrath and unanimously carried, the Board voted to	
23	ratify paid vouchers.	
24	ROLL CALL: Chairman Vincent Pasqua Vice Monica Chair McGrath	
25	Commissioner Emily Austin	

- 1 ACCOUNTING AND FINANCE: BY: Jennifer Ditta
- 2 Page 18: Monthly overtime payroll comparison report, it's up
- 3 34.72%. The big jump from this month to last month was the
- 4 maintenance overtime, that was overtime work in July, but paid
- 5 in August.
- 6 Payroll and operating expenses; significantly down based on
- 7 this chart.
- 8 Traffic statistics, overall passages month over month was up
- 9 from last year 2.3%., the revenue for the month was up 83,000.
- 10 Traffic statistics year to date is so down 1.4%., the revenue is
- 11 still down 252,000. There's a switch from some cash and E-ZPass
- 12 verses credit card. Discounted tags are up a little bit. The
- 13 NICE Buses started using E-ZPass.
- 14 PAGE 23: Year to date payroll and operating expenses, the
- 15 title is wrong, it's supposed to be revenue year to date.
- 16 PAGE 24: Budget revenues report, revenue compared to budget,
- 17 and then the actual for the month of August.
- 18 PAGE 25: Budget variance report for expenses and payroll
- 19 related expenses and operating expenses.
- 20 PAGE 26: Credit card fees are down.
- 21 PAGE 27: Budget variance report, this is a repeat of the
- 22 previous, the comments are duplications.
- 23 PAGE 28: This is for the month ended, but a year to date
- 24 comparison, this is the depreciation and the depreciation
- 25 expense and cash expenses.

- 1 PAGE 29: Year to date for the revenues compared to budget,
- 2 you're ahead of budget, we're behind about 4% year over year,
- 3 that could potentially be due to late collections.
- 4 PAGE 30: Expenditure, year to date, the expenses are right at
- 5 line, just over \$12,000 over budget, year over year it's down 43
- 6 for the payroll.
- 7 A correction on the year to date, biannual inspection was
- 8 quoted last month for July in professional services and you have
- 9 a specific line for it, we will move that.
- 10 PAGE 31: Budget variance report year to date, spending 118,000,
- 11 that's spending more than last year at this point.
- 12 PAGE 32: Year to date, this is depreciation expense. This
- 13 will change as you close out the year, the depreciation, because
- 14 it's basing it on last year.
- 15 Your credit card chart here shows collections since July 24
- 16 through August 2025. August came in fairly strong, 78,000 in
- 17 credit cards.
- 18 (Whereupon, Jennifer Ditta left the meeting.)
- 19 BY CHAIRMAN PASQUA:
- We've concluded the accounting/finance portion of the monthly
- 21 traffic stats. We are pausing here for our first guests of the
- 22 evening.
- (Whereupon, Thomas Foy, Treasurer/Ex-Chief of the
- Lawrence/Cedarhurst Fire Department and Joseph
- Montilli, Commissioner/Ex-Chief of the Lawrence/Cedarhurst

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1
          Fire Department submitted a proposal to the Bridge
          Authority to provide Fire/EMT services to the Bridge
 2
          Authority in exchange for a long term lease/license
 3
          agreement to use the property under the bridge to store
 5
          fire trucks and build a training facility.)
                   (Whereupon, Mr. Foy and Mr. Montilli exited the
 6
 7
               Boardroom.)
      CHAIRMAN PASQUA: We will have our next guest Robert Pupa from
 8
 9
     Abyss Contracting.
                 (Whereupon, a discussion was held regarding the pros
10
               and cons of different bulkhead materials.)
11
12
                   (Whereupon, Mr. Pupa exited the Boardroom.)
13
      C: Drawbridge bearing project, is getting underway with
14
     developing plans, no changes in the approach from last discussed
15
     in terms of the bearing types and how to develop the procedure
16
     for enacting it. The project's lead time for bearings could be
17
     a couple months, we will select a type of bearing based on
18
     shorter lead time, a disk bearing or pot bearing. The work
19
     itself, will have night closures, a couple of weeks of work. Ron
20
     Roman from H&H is a bearing specialist, will talk about a time
21
22
     frame, looking at early Spring to begin work.
      Plan a meeting to discuss doing test on tie backs for coercion
23
     and on drag logs in anchor piles for rotted wood.
24
      D: Electrical: Bridge lighting is almost complete,
25
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- 1 installation is done on each side, tests ran today, just trouble
- 2 shooting to make sure everything works.
- 3 A survey of lights out to Rock Hall will be done this evening.
- 4 Electrical assessment, we had a meeting we Henk, they finished
- 5 up the big ticket items, when they finish the east side lighting
- 6 this week or early next, they will return Alexandro and finish
- 7 the punch list.
- 8 The color VMS signs, E, the Atlantic Beach side was installed
- 9 last Friday. We have to get it protected, we are going to put
- 10 planter bollards to start, the steel guardrail will take a
- 11 while. There are not a lot of readily available steel
- 12 contractors or construction people to do it quick, it will be
- 13 next year.
- 14 F: Irrigation system, we finally got the electric last week.
- 15 Our irrigation well installer came out and he was able to verify
- 16 the well is good, he needed to run the well for quite some time
- 17 to know that he would have a substantial amount for the
- 18 irrigation system. Today they installed almost the whole
- 19 system. Next spring maybe extend it to the circle where the
- 20 blue Atlantic Beach sign is.
- 21 G: The County Banister Creek Project should start in the summer
- 22 of 2026, they have the final plans.
- 23 Engineering Report: We discussed the bulkhead, the RP is ready
- 24 to go. We're going to use H&H, PPI and LKB, GPI is Jason Stern
- 25 and we are looking for a name for LKB. We will ask the

1	consultants for a proposal within two to three weeks and to
2	limit the volume to keep them the turnaround time shorter. The
3	time frame we gave for the design was nine months for the design
4	and 18 months for construction. We don't know how long the
5	permits are going to take, probably nine months to a year.
6	
7	Upon a motion by the Chairman Pasqua, seconded by Vice Chair
8	McGrath, and unanimously carried, the Board adjourned the
9	September 17, 2025 meeting.
10	ROLL CALL: Chairman Vincent Pasqua Vice Chair Monica McGrath
11	Commissioner Emily Austin
12	
13	The meeting was adjourned at 8:00 p.m.
14	
15	
16	
17	VINCENT PASQUA, CHAIRMAN
18	
19	
20	
21	
22	
23	
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25	

NASSAU COUNTY BRIDGE AUTHORITY PAID VOUCHERS FOR SEPTEMBER 2025

VOUCHER#	CHECK#	PAID TO	AMOUNT	DESCRIPTION
30802-30807 Payrol	Vouchers			
30808	1265	Bank of NY Mellon	446,400.00	Revenue bonds principal interste
30809	1266	National Grid	146.06	Gas energy 8/6/25
30810	1267	Elavon	10,572.71	Merchant CC fees July & August 2025
30811	1268	ADP	1,429.48	Processing charges, services, reports & time/attendence
30812	1269	Sprague	7,282.17	Gas delivery August 2025
30813	1270	PSEG	5,134.80	Electric supply for 8/1/25-9/2/25
30814	1271	Capital One Card	701.45	Monthly fees, software, water, Indeed, Amazon, logo ptaches
30815	1272	NCBA	425.63	Petty cash 8/20/2025-9/11/2025
30816	1273	Guardian	3,608.01	Dental premium for September 2025
30817	1274	Lowe's	461.03	Supplies for storage garage
30818	1275	TRMI	13,371.25	EZ Pass upgrade June, July & August 2025, maintenance, September 2025
30819	1276	Work N Gear	279.99	Safety work boots & maintenance employee
30820	1277	All Hours Energy	22,100.00	Install new ductless mini split system
30821	1278	Frank Supply	87.59	Connectors for commercial ice machine
30822	1279	Cimato & Son Inc	473.50	3 pair mower blades for ride on Toro, 6 weedeater heads, roll of weedeater string
30823	1280	Johnson Control	1,005.00	Fire alarm testing and inscrection covering period July to September 2025
30824	1281	CSEA	486.80	Platinmum vision premium for September
30825	1282	Ryan Brennan & Donnelly	3,333.33	Professional legal services rendered, retainer for September 2025
30826	1283	Sunbelt Rentals	1,132.70	Rental of mini excavator & bucket to install, electrical lines for VMS on SS delivery & pick up
30827	1284	T-Mobile	661.71	Cell service for 7/23/2025-8/22/2025
30828	1285	Steward Machine	12,900.00	Lock bar thruster for bridge
30829	1286	Vallesigns & Awnings	12,900.00	Provide and install 2 steel sign post and install VMS sign by mounting to structure
30830	1287	Primo Brands	778.54	Delivery of 45/5 gallon water bottles
30831	1288	Altitude Unlimited	10,657.59	Monthly maintenance for August 2025
30832	1289	Robert F. Eslinger Jr. PE	2,800.00	Professional engineering consultant for August 2025
30833	1290	Optimum	381.17	Network, phone & internet services September 2025
30834	1291	De Lage Landen	387.00	Monthly charges for 9/1/2025-9/30-2025
30835	1292	De Lage Landen	276.00	Monthly charges for 9/1/2025-9/30-2025
30836	1293	Staples	407.56	Office supplies
30837	1294	Faith Mark Signs	612.00	6 "no trespassing or fishing" signs for Env Com Police 24 "no smoking" stickers
30838	1295	Image 360	75.00	Vinyl decal sign for IT
30839	1296	My Parking Sign	570.88	42 way traffic signs and 45MPH signs
30840	1297	Multi Media Communications	2,280.00	Maintenance and fixing errors on NCBA for 8/1/2025-10/20/2025
30841	1298	Great America Financial	416.90	Monthly charges for August 2025
30842	1299	NYSIF Workers Compensation	2,403.04	Workers compensation premium, install 3 of 11 bill
30843	1300	Hinck Electrical Contractor	124,732.20	Electrical maintenance

30844	1301 Arrow Exterminating	118.76 Monthly exterminating for August 2025
30845	1302 Liberty	694.85 Water supply for 8/1/2025 to 9/4/2025
30846	1303 Global Fueling Systems	777.05 Monthly maintenance
30847	1304 Denise Carroll	500.00 Professional Stenographic for August 2025
30848-30854 Payro	oll Vouchers	
30855	1306-19 Medicare Reimbursement	10,545.00 3rd quarter medicare reimbursement
30856	1320 NYS Employee Health Insurance	83,372.43 Health insurance for September 2025

787,679.18

	Septemb	er 2025 Actual v	s September 202	5 Budget	September 2025 Actual vs September 2024 Actual				
	Actual	Budget	Variance	Percentage	2025	2024	Variance	Percentage	
REVENUES									
40000 EZ Pass Discounted Tags	\$ 100,074	\$ 111,667	\$ (11,593)	(10.38)%	\$ 100,074	\$ 110,902	\$ (10,828)	(9.76)%	
40001 EZ Pass Fares - MTA	718,833	563,585	155,248	27.55 %	718,833	742,562	(23,729)	(3.20)%	
40003 Toll Receipts/Cash	152,048	136,390	15,658	11.48 %	152,048	171,088	(19,040)	(11.13)%	
40007 Commercial Decals	-	-	5 ¥8	N/A	-	=:	-	N/A	
40008 NICE Buses	39	-	39	N/A	39	-	39	N/A	
40009 School Buses	-		-	N/A	-	= 2		N/A	
40011 Special Occurences	₩.Y	26	129	N/A	=	28	2	N/A	
40013 Invoiced	8,006	5,000	3,006	60.12 %	8,006	7,468	538	7.20 %	
40020 Returns & Refunds	w	<u>u</u> :	-	N/A	-	=:		N/A	
40021 Credit Card *	62,911	35,000	27,911	79.75 %	62,911	28,105	34,806	123.84 %	
Subtotal - Operating Income	1,041,911	851,642	190,269	22.34 %	1,041,911	1,060,125	(18,214)	(1.72)%	
40015 Overages		-	_	N/A	_	_		N/A	
40016 Shortages	20		220	N/A		200		N/A	
41000 Interest - Operating Account	23,037	5,000	18,037	360.74 %	23,037	9,449	13,588	143.80 %	
41001 Interest - Time Deposits	23,037	3,000	10,037	N/A	25,037	5,115	13,300	N/A	
42000 Other Income	2	_	22	N/A	_	38	(38)	(100.00)%	
42001 Dividend Income	_	-	_	N/A		-	(30)	N/A	
42001 Britacha meome 42004 Bond Income - LIPA Agreement	10,000	10,000	220	- %	10,000	10,000	_	- %	
42005 Insurance Reimbursement	10,000	10,000	_	N/A	10,000	10,000	-	N/A	
42006 Fuel Reimbursement		-	_	N/A		4,611	(4,611)	(100.00)%	
Subtotal - Other Income	33,037	15,000	18,037	120.25 %	33,037	24,098	8,939	37.09 %	
	22,507		· · · · · · · · · · · · · · · · · · ·						
TOTAL REVENUES	\$ 1,074,948	\$ 866,642	\$ 208,306	24.04 %	\$ 1,074,948	\$ 1,084,223	\$ (9,275)	(0.86)%	

^{*}We started collecting credit card revenue on 7/25/24.

		September	2025 Actual vs	September 202	5 Budget	September	2025 Actual vs	September 202	4 Actual
	_	Actual	Budget	Variance	Percentage	2025	2024	Variance	Percentage
-									
EXPENSES	S								
Payroll &	Related Expenses								
60000	Salaries - Administration	27,456	35,500	(8,044)	(22.66)%	27,456	33,038	(5,582)	(16.90)%
60001	Salaries - Tolls	81,220	82,500	(1,280)	(1.55)%	81,220	72,920	8,300	11.38 %
60002	Salaries - Maintenance	57,652	59,000	(1,348)	(2.28)%	57,652	52,627	5,025	9.55 %
60003	Salaries-Overtime	21,635	18,000	3,635	20.19 %	21,635	17,963	3,672	20.44 %
60004	Salary-Other			<u> </u>	N/A				N/A
60005	Salaries - IT	13,258	13,163	95	0.72 %	13,258	12,574	684	5.44 %
60050	Health Insurance Premiums	84,793	69,828	14,965	21.43 %	84,793	40,180	44,613	111.03 %
60051	Dental Insurance	3,608	3,750	(142)	(3.79)%	3,608	3,708	(100)	(2.70)%
60052	Platinum Optical Expense	487	400	87	21.75 %	487	414	73	17.63 %
60053	Workers' Compensation	2,403	3,200	(797)	(24.91)%	2,403	3,161	(758)	(23.98)%
60054	NYS Unemployment Insurance			=	N/A			=	N/A
60055	Disability Insurance	(79)		(79)	N/A	(79)	(82)	3	(3.66)%
60056	Other Employee Benefits				N/A			(a)	N/A
60100	Payroll Taxes	15,393	15,600	(207)	(1.33)%	15,393	14,468	925	6.39 %
60101	New York Metro Tax - (MTA)	684	750	(66)	(8.80)%	684	643	41	6.38 %
60150	Pension Plan Contributions			=	N/A			-	N/A
60200	ADP Payroll Service	1,429	800	629	78.63 %	1,429	773	656	84.86 %
Total 1	Payroll & Related Expenses	309,939	302,491	7,448	2.46 %	309,939	252,387	57,552	22.80 %

^{*}We started collecting credit card revenue on 7/25/24.

		September	· 2025 Actual vs	September 202	5 Budget	September	2025 Actual vs	September 202	4 Actual
		Actual	Budget	Variance	Percentage	2025	2024	Variance	Percentage
Operatir	ng Expenses								
(73)	Insurance			-	N/A			10 20	N/A
60550				-	N/A			=	N/A
60600	200 200 C 20	71,931	20,227	51,704	255.62 %	71,931	7,148	64,783	906.31 %
60601	Emergency Repairs & Maint.		5,000	(5,000)	(100.00)%			-	N/A
60603	Toll Lane Maintenance			=	N/A			-	N/A
60604	Preventative Maintenance			8	N/A			3	N/A
60605	Fire Protection	1,006	583	423	72.56 %	1,006		1,006	N/A
60650	EZ Pass Membership Cost		9,583	(9,583)	(100.00)%			=	N/A
60651	EZ Pass Maintenance Cost	13,371	5,000	8,371	167.42 %	13,371	5,000	8,371	167.42 %
60652	EZ Pass Transaction Costs		35,645	(35,645)	(100.00)%			<u> </u>	N/A
60653	EZ Pass Vehicle Tags			É	N/A			ā	N/A
60700	Pass Cards & AVI Decals			÷	N/A			÷	N/A
60750	Sign & Traffic Controls	14,158	2,500	11,658	466.32 %	14,158	2,368	11,790	497.89 %
60800	Invoiced Revenue Expenses		1,250	(1,250)	(100.00)%		1,042	(1,042)	(100.00)%
60850	Utilities	5,976	9,180	(3,204)	(34.90)%	5,976	5,267	709	13.46 %
60851	Telephone	1,600	1,183	417	35.25 %	1,600	1,352	248	18.34 %
60900		2,720	6,667	(3,947)	(59.20)%	2,720	341	2,379	697.65 %
60950	, , , , ,	1,716	7,673	(5,957)	(77.64)%	1,716	9,623	(7,907)	(82.17)%
70000	Uniforms	870	1,375	(505)	(36.73)%	870		870	N/A
70050		(3,759)	1,604	(5,363)	(334.35)%	(3,759)	11,438	(15,197)	(132.86)%
70150			1,133	(1,133)	(100.00)%			=	N/A
70200	Control of the second of the s			=	N/A			=	N/A
70250	Seminars & Conferences		83	(83)	(100.00)%			<u>=</u>	N/A
70300	Other Professional Fees	6,633	20,747	(14,114)	(68.03)%	6,633	7,833	(1,200)	(15.32)%
70350	1 1			-	N/A			=	N/A
70400	O		63	(63)	(100.00)%			=	N/A
	MTA Credit Card Fees	31,405	12,500	18,905	151.24 %	31,405	9,475	21,930	231.45 %
	Credit Card Fees	10,573	1,517	9,056	596.97 %	10,573	2,576	7,997	310.44 %
	Miscellaneous	209	136	73	53.68 %	209		209	N/A
	Traffic & Toll Study				N/A		De Contra de Contra de	Egine row was	N/A
Tota	l Operating Expenses	158,409	143,649	14,760	10.28 %	158,409	63,463	94,946	149.61 %

^{*}We started collecting credit card revenue on 7/25/24.

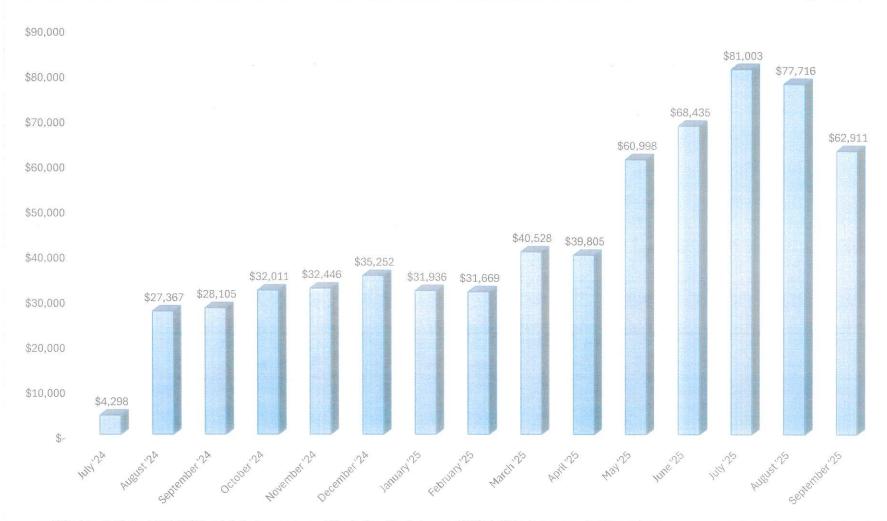
Budget Variance Report

		September 2025 Actual vs September 2025 Budget							September 2025 Actual vs September 2024 Actual					
		Actual	I	Budget		Variance	Percentage	 	2025	9	2024		Variance	Percentage
Serial Bonds 70650 Bond Interest 70652 Bond Trustee Fees		161,400		446,400		(285,000)	(63.84)% N/A		161,400		168,275		(6,875)	(4.09)% N/A
Total Serial Bonds	1	161,400		446,400		(285,000)	(63.84)%		161,400		168,275		(6,875)	(4.09)%
Total Cash Expenses		629,748		892,540		(262,792)	(29.44)%		629,748		484,125		145,623	30.08 %
CASH INCREASE (DECREASE)	\$	445,200	\$	(25,898)	\$	471,098	1,819.05 %	\$	445,200	\$	600,098	\$	(154,898)	(25.81)%

Credit Card Revenue

For the Months July '24 Through September '25

Total Revenue \$ 654,480 # of Transactions 154,746



		September	r 2025 Actual vs	September 2025	5 Budget	September 2025 Actual vs September 2024 Actual				
	_	Actual	Budget	Variance	Percentage	2025	2024	Variance	Percentage	
Non-Casl	n Expenses									
	Other Postemployment Benefits	35,267	79,999	(44,732)	(55.92)%	35,267	16,948	18,319	108.09 %	
Depreci	ation Expense					**				
70800	Bridge Rehabilitation	84,322	113,408	(29,086)	(25.65)%	84,322	113,408	(29,086)	(25.65)%	
70801	Furniture & Equipment	6,561	6,164	397	6.44 %	6,561	6,164	397	6.44 %	
70802	Computer Equipment	1,685	170	1,515	891.18 %	1,685	170	1,515	891.18 %	
70803	Building Improvements	5,475	5,167	308	5.96 %	5,475	5,167	308	5.96 %	
70804	Toll Equipment Upgrade	16,004	13,032	2,972	22.81 %	16,004	13,032	2,972	22.81 %	
70805	Tollbooth HVAC Upgrade	197	3,683	(3,486)	(94.65)%	197	3,683	(3,486)	(94.65)%	
70806	Roadway	8,754	10,015	(1,261)	(12.59)%	8,754	10,015	(1,261)	(12.59)%	
70807	Lock Motor Replacement	896	896	=	- %	896	896	5 <u>=</u>	- %	
70808	New Bulkhead Rehabilitation	201	200	1	0.50 %	201	200	1	0.50 %	
70809	New Gas Meter	112	112	=	- %	112	112	1=	- %	
70810	Mechanical & Electric Grid	31,300	31,283	17	0.05 %	31,300	31,283	17	0.05 %	
70812	Replace Fuel Tanks	294	294	*	- %	294	294	11 2	- %	
70813	Bridge Tower Renovation	2,018	1,199	819	68.31 %	2,018	1,199	819	68.31 %	
70814	Timber Fender System	2,261	2,261	<u> </u>	- %	2,261	2,261		- %	
70815	Grating & Painting	37,072	38,000	(928)	(2.44)%	37,072	38,000	(928)	(2.44)%	
70816	Step Down Trans Elev	1,000		1,000	N/A	1,000		1,000	N/A	
70817	Website Development	208		208	N/A	208		208	N/A	
70818	Bridge Substructure	4,254		4,254	N/A	4,254		4,254	N/A	
70819	Security System	149		149	N/A	149		149	N/A	
70817	Website			=	N/A			i.e.	N/A	
70818	Bridge Substructures			<u> </u>	N/A	70		12	N/A	
Total	Non-Cash Expenses	238,030	305,883	(67,853)	(22.18)%	238,030	242,832	(4,802)	(1.98)%	
TOTAL	EXPENSES	\$ 867,778	\$ 1,198,423	\$ (330,645)	(27.59)%	\$ 867,778	\$ 726,957	\$ 140,821	19.37 %	

^{*}We started collecting credit card revenue on 7/25/24.

Budget Variance Report

Year-to-Date for the Period Ended September 30, 2025

	202	5 YTD Actual vs	2025 YTD Budge	t l	2025 YTD Actual vs 2024 YTD Actual				
	Actual	Budget	Variance	Percentage	2025	2024	Variance	Percentage	
								_	
	7				•				
EXPENSES	_								
Payroll & Related Expenses				0.					
60000 Salaries - Administration	297,120	320,100	(22,980)	(7.18)%	297,120	467,942	(170,822)	(36.50)%	
60001 Salaries - Tolls	757,640	774,550	(16,910)	(2.18)%	757,640	708,467	49,173	6.94 %	
60002 Salaries - Maintenance	530,414	575,000	(44,586)	(7.75)%	530,414	586,633	(56,219)	(9.58)%	
60003 Salaries-Overtime	191,386	173,500	17,886	10.31 %	191,386	184,446	6,940	3.76 %	
60004 Salary-Other			.=	N/A		68,695	(68,695)	(100.00)%	
60005 Salaries - IT	125,284	131,628	(6,344)	(4.82)%	125,284	18,844	106,440	564.85 %	
60050 Health Insurance Premiums	705,173	628,454	76,719	12.21 %	705,173	570,058	135,115	23.70 %	
60051 Dental Insurance	30,155	33,750	(3,595)	(10.65)%	30,155	34,431	(4,276)	(12.42)%	
60052 Platinum Optical Expense	7,873	3,600	4,273	118.69 %	7,873	3,797	4,076	107.35 %	
60053 Workers' Compensation	37,808	28,800	9,008	31.28 %	37,808	17,484	20,324	116.24 %	
60054 NYS Unemployment Insurance	<u> </u>	5,800	(5,800)	(100.00)%	**	5,460	(5,460)	(100.00)%	
60055 Disability Insurance	6,337	4,300	2,037	47.37 %	6,337	2,113	4,224	199.91 %	
60056 Other Employee Benefits			-	N/A			=	N/A	
60100 Payroll Taxes	145,491	140,400	5,091	3.63 %	145,491	155,680	(10,189)	(6.54)%	
60101 New York Metro Tax - (MTA)	6,467	6,750	(283)	(4.19)%	6,467	6,919	(452)	(6.53)%	
60150 Pension Plan Contributions	6			N/A			-	N/A	
60200 ADP Payroll Service	12,456	7,200	5,256	73.00 %	12,456	8,335	4,121	49.44 %	
Total Payroll & Related Expenses	2,853,604	2,833,832	19,772	0.70 %	2,853,604	2,839,304	14,300	0.50 %	

Year-to-Date for the Period Ended September 30, 2025

		2025	5 YTD Actual vs 2	2025 YTD Budge	t I	2025 YTD Actual vs 2024 YTD Actual				
		Actual	Budget	Variance	Percentage	2025	2024	Variance	Percentage	
100										
	ng Expenses							200.404		
	Insurance	728,534	529,948	198,586	37.47 %	728,534	496,410	232,124	46.76 %	
60550	Biennial Inspection	81,105	125,394	(44,289)	(35.32)%	81,105		81,105	N/A	
60600	Repairs & Maintenance	219,715	182,045	37,670	20.69 %	219,715	358,051	(138,336)	(38.64)%	
60601	Emergency Repairs & Maint.	61,361	45,000	16,361	36.36 %	61,361		61,361	N/A	
60603	Toll Lane Maintenance	2,263		2,263	N/A	2,263	4,262	(1,999)	(46.90)%	
60604	Preventative Maintenance	6,423		6,423	N/A	6,423		6,423	N/A	
60605	Fire Protection	3,018	5,250	(2,232)	(42.51)%	3,018	5,356	(2,338)	(43.65)%	
60650	EZ Pass Membership Cost		86,250	(86,250)	(100.00)%			<u>=</u>	N/A	
60651	EZ Pass Maintenance Cost	77,214	45,000	32,214	71.59 %	77,214	30,000	47,214	157.38 %	
60652	EZ Pass Transaction Costs		320,805	(320,805)	(100.00)%			-	N/A	
60653	EZ Pass Vehicle Tags			12	N/A		1,477	(1,477)	(100.00)%	
60700	Pass Cards & AVI Decals			-	N/A		2,493	(2,493)	(100.00)%	
60750	Sign & Traffic Controls	88,818	22,500	66,318	294.75 %	88,818	45,362	43,456	95.80 %	
60800	Invoiced Revenue Expenses		11,250	(11,250)	(100.00)%		15,477	(15,477)	(100.00)%	
60850	Utilities	80,038	82,623	(2,585)	(3.13)%	80,038	65,235	14,803	22.69 %	
60851	Telephone	11,344	10,650	694	6.52 %	11,344	9,625	1,719	17.86 %	
60900		49,540	60,000	(10,460)	(17.43)%	49,540	67,189	(17,649)	(26.27)%	
60950	Office, Stationery, & Postage	70,088	69,053	1,035	1.50 %	70,088	81,858	(11,770)	(14.38)%	
70000	Uniforms	15,051	12,375	2,676	21.62 %	15,051	10,421	4,630	44.43 %	
70050	Automobile	16,671	14,438	2,233	15.47 %	16,671	49,189	(32,518)	(66.11)%	
70150	Armored Carrier	10,620	10,200	420	4.12 %	10,620	11,857	(1,237)	(10.43)%	
70200	Office Cleaning			-	N/A		2,056	(2,056)	(100.00)%	
70250	Seminars & Conferences	1,000	750	250	33.33 %	1,000		1,000	N/A	
70300	Other Professional Fees	213,935	186,725	27,210	14.57 %	213,935	187,538	26,397	14.08 %	
70350	MTA Support Costs	3,664		3,664	N/A	3,664		3,664	N/A	
70400	Bank Service Charges		563	(563)	(100.00)%		107	(107)	(100.00)%	
70401	MTA Credit Card Fees	76,319	112,500	(36,181)	(32.16)%	76,319	78,097	(1,778)	(2.28)%	
70402	Credit Card Fees	26,514	13,650	12,864	94.24 %	26,514	2,590	23,924	923.71 %	
70450	Miscellaneous	1,731	1,221	510	41.77 %	1,731	2,833	(1,102)	(38.90)%	
70451	Traffic & Toll Study	V-			N/A		28,138	(28,138)	(100.00)%	
Tota	l Operating Expenses	1,844,966	1,948,190	(103,224)	(5.30)%	1,844,966	1,555,621	289,345	18.60 %	

^{*}We started collecting credit card revenue on 7/25/24.

Year-to-Date for the Period Ended September 30, 2025

	202	25 YTD Actual vs	2025 YTD Budge	t	2025 YTD Actual vs 2024 YTD Actual					
	Actual	Budget	Variance	Percentage	2025	2024	Variance	Percentage		
Non-Cash Expenses										
70750 Other Postemployment Benefits	317,401	719,987	(402,586)	(55.92)%	317,401	152,528	164,873	108.09 %		
Depreciation Expense										
70800 Bridge Rehabilitation	758,895	1,020,672	(261,777)	(25.65)%	758,895	1,020,672	(261,777)	(25.65)%		
70801 Furniture & Equipment	59,052	55,476	3,576	6.45 %	59,052	55,476	3,576	6.45 %		
70802 Computer Equipment	15,166	1,530	13,636	891.24 %	15,166	1,530	13,636	891.24 %		
70803 Building Improvements	49,271	46,503	2,768	5.95 %	49,271	46,503	2,768	5.95 %		
70804 Toll Equipment Upgrade	144,032	117,286	26,746	22.80 %	144,032	117,286	26,746	22.80 %		
70805 Tollbooth HVAC Upgrade	1,769	33,147	(31,378)	(94.66)%	1,769	33,147	(31,378)	(94.66)%		
70806 Roadway	78,788	90,135	(11,347)	(12.59)%	78,788	90,135	(11,347)	(12.59)%		
70807 Lock Motor Replacement	8,066	8,064	2	0.02 %	8,066	8,064	2	0.02 %		
70808 New Bulkhead Rehabilitation	1,805	1,800	5	0.28 %	1,805	1,800	5	0.28 %		
70809 New Gas Meter	1,011	1,008	3	0.30 %	1,011	1,008	3	0.30 %		
70810 Mechanical & Electric Grid	281,702	281,547	155	0.06 %	281,702	281,547	155	0.06 %		
70812 Replace Fuel Tanks	2,642	2,646	(4)	(0.15)%	2,642	2,646	(4)	(0.15)%		
70813 Bridge Tower Renovation	18,165	10,791	7,374	68.33 %	18,165	10,791	7,374	68.33 %		
70814 Timber Fender System	20,345	20,349	(4)	(0.02)%	20,345	20,349	(4)	(0.02)%		
70815 Grating & Painting	333,650	342,000	(8,350)	(2.44)%	333,650	357,995	(24,345)	(6.80)%		
70816 Step Down Trans Elev	8,997		8,997	N/A	8,997		8,997	N/A		
70817 Website Development	1,873		1,873	N/A	1,873		1,873	N/A		
70818 Bridge Substructure	38,285		38,285	N/A	38,285		38,285	N/A		
70819 Security System	1,337		1,337	N/A	1,337		1,337	N/A		
70817 Website			 37	N/A	88-4		· ·	N/A		
70818 Bridge Substructures			-0	N/A			-	N/A		
Total Non-Cash Expenses	2,142,252	2,752,941	(610,689)	(22.18)%	2,142,252	2,201,477	(59,225)	(2.69)%		
TOTAL EXPENSES	\$ 7,163,622	\$ 8,147,798	\$ (984,176)	(12.08)%	\$ 7,163,622	\$ 6,937,702	\$ 225,920	3.26 %		
NET INCOME	\$ 2,953,501	\$ 1,174,938	\$ 1,778,563	151.38 %	\$ 2,953,501	\$ 3,213,525	\$ (260,024)	(8.09)%		

^{*}We started collecting credit card revenue on 7/25/24.

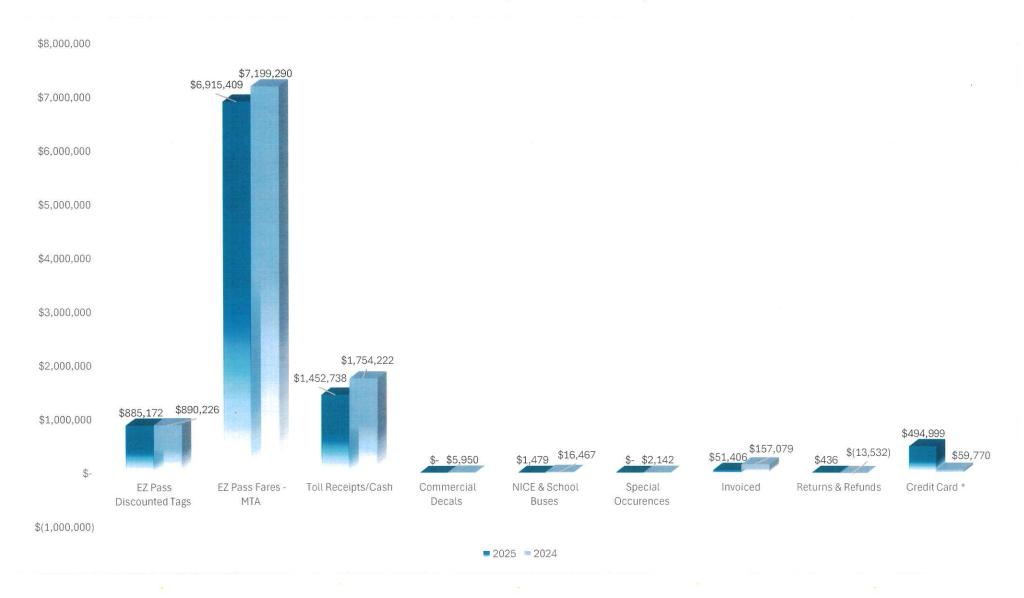
Traffic Statistics

Year-to-Date for the Periods Ended September 30, 2025 and September 30, 2024

		2025	2024			Variance	Percentage	
PASSAGES		4,121,399		4,199,689				
REVENUES								
EZ Pass Discounted Tags	\$	885,172	\$	890,226	\$	(5,054)	(0.57)%	
EZ Pass Fares - MTA		6,915,409		7,199,290		(283,881)	(3.94)%	
Toll Receipts/Cash		1,452,738		1,754,222		(301,484)	(17.19)%	
Commercial Decals		=		5,950		(5,950)	(100.00)%	
NICE Buses		1,479		8,694		(7,215)	(82.99)%	
School Buses		<u>~</u>		7,773		(7,773)	(100.00)%	
Special Occurences		=:		2,142		(2,142)	(100.00)%	
Invoiced		51,406		157,079		(105,673)	(67.27)%	
Returns & Refunds		436		(13,532)		13,968	103.22 %	
Credit Card *	4	494,999		59,770		435,229	728.17 %	
						0=1		
	\$	9,801,639	\$	10,071,614	\$	(269,975)	(2.68)%	

Traffic Statistics

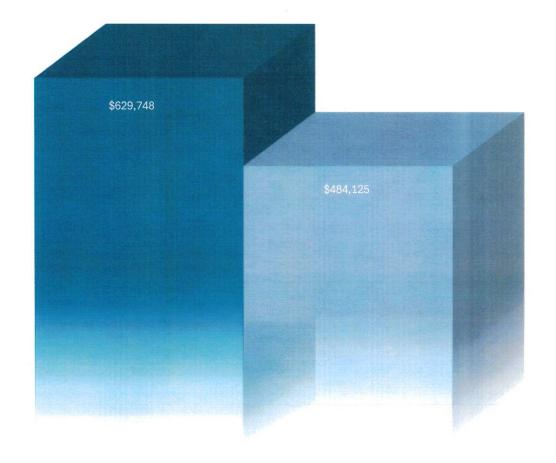
Year-to-Date for the Periods Ended September 30, 2025 and September 30, 2024



Payroll and Operating Expenses

Year-to-Date for the Periods Ended September 30, 2025 and September 30, 2024

\$700,000 \$600,000 \$500,000 \$400,000 \$300,000 \$200,000 \$100,000



Monthly Overtime Payroll Comparison

Year-to-Date for the Periods Ended September 30, 2025 and September 30, 2024

				Payroll 2025						Total			
-	Jan.	Feb.	Mar.	Apr.	May	Jun.	Jul.	Aug.	Sep.	2025	2024	Variano	e _ Percentage
OVERTIME													
Administrative	4,585	807	2,843	956	2,359	992	4,220	2,892	2,555	22,209	12,221	9,9	81.73 %
Tolls										-			
Sergeants	6,294	7,730	5,840	7,275	6,622	3,871	7,326	3,187	5,341	53,486	30,844	22,6	42 73.41 %
Full-Time	5,716	1,561	2,124	2,828	2,047	2,325	6,560	3,457	1,623	28,241	32,130	(3,8	39) (12.10)%
Part-Time	_	-		-	99	99	2,379	1,337	1,188	5,102	905	4,1	97 463.76 %
Maintenance	11,040	11,334	3,578	1,197	11,377	3,195	14,595	11,017	10,254	77,587	41,520	36,0	67 86.87 %
Bridge Operators	2,810	1,661	597	567	1,928	1,816	3,083	522	673	13,657	14,986	(1,3	29) (8.87)%
TOTALS	\$ 30,445	\$ 23,093	\$ 14,982	\$ 12,823	\$ 24,432	\$ 12,298	\$ 38,163	\$ 22,412	\$ 21,634	\$ 200,282	\$ 132,606	\$ 67,6	76 51.04 %